Report of Independent Auditors and Consolidated Financial Statements

Southwest Florida Community Foundation, Inc. dba Collaboratory

Year Ended June 30, 2025 (With Summarized Comparative Totals for June 30, 2024)



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Report of Independent Auditors

The Board of Trustees and Audit Committee
Southwest Florida Community Foundation, Inc. dba Collaboratory

Report on the Audit of the Financial Statements

Opinion

We have audited the consolidated financial statements of Southwest Florida Community Foundation, Inc. dba Collaboratory, which comprise the consolidated statement of financial position as of June 30, 2025, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of Southwest Florida Community Foundation, Inc. dba Collaboratory, as of June 30, 2025, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of Southwest Florida Community Foundation, Inc. dba Collaboratory, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Southwest Florida Community Foundation, Inc. dba Collaboratory's ability to continue as a going concern within one year after the date that the consolidated financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Southwest Florida Community Foundation, Inc. dba
 Collaboratory's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
 accounting estimates made by management, as well as evaluate the overall presentation of the
 consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Southwest Florida Community Foundation, Inc. dba Collaboratory's ability to continue as a going concern for a reasonable period of time.

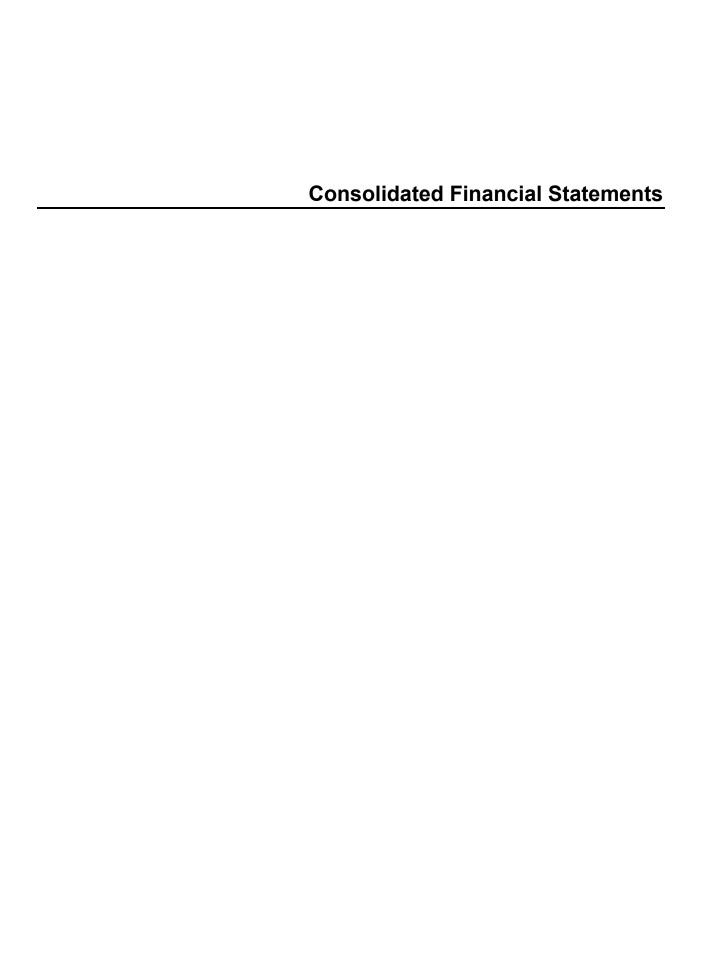
We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

Other Matter - Prior Year Summarized Comparative Information

We have previously audited Southwest Florida Community Foundation, Inc. dba Collaboratory's June 30, 2024, consolidated financial statements, and our report, dated November 6, 2024, expressed an unmodified opinion on those audited consolidated financial statements. In our opinion, the summarized comparative information presented herein, as of and for the year ended June 30, 2024, is consistent, in all material respects, with the audited consolidated financial statements from which it was derived.

Portland, Oregon November 5, 2025

Baker Tilly US, LLP



Consolidated Statements of Financial Position June 30, 2025 and 2024

	2025	2024
ASSETS		
ASSETS		
Cash and cash equivalents	\$ 4,048,174	\$ 1,923,244
Contributions and other receivables, net	326,694	693,439
Prepaid expenses	106,941	153,470
Impact investing loans receivable, net	134,519	1,193,803
Investments	145,598,451	128,604,118
Investments held in charitable remainder trusts Split interest agreements and remainder interests	1,323,092	1,334,592
Interest in remainder and lead trusts	22,732,895	19,548,883
Charitable gift annuities	433,159	480,085
Other remainder interests	197,769	225,750
Property and equipment, net	9,411,476	9,613,585
Other assets	191,180	175,740
Total assets	\$ 184,504,350	\$ 163,946,709
LIABILITIES AND NET ASSE	TS	
LIABILITIES		
Accounts payable and accrued expenses	\$ 268,460	\$ 340,520
Grants payable	2,160,871	2,282,303
Funds held as agency endowments	3,955,099	2,805,583
Deferred revenue	643,942	873,659
Annuity obligations	235,761	251,055
Charitable remainder trust obligations	1,323,092	1,334,592
Total liabilities	8,587,225	7,887,712
NET ASSETS		
Without donor restrictions	146,617,529	130,349,364
With donor restrictions	29,299,596	25,709,633
Total net assets	175,917,125	156,058,997
Total liabilities and net assets	\$ 184,504,350	\$ 163,946,709
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Southwest Florida Community Foundation, Inc.

dba Collaboratory Consolidated Statements of Activities and Changes in Net Assets June 30, 2025

(with Summarized Comparative Totals for 2024)

		2025		2024
	Without	With		
	Donor Restrictions	Donor Restrictions	Total	Total
REVENUES AND OTHER SUPPORT	11030100013	restrictions	Total	Total
Contributions	\$ 17,477,975	\$ 1,005,840	\$ 18,483,815	\$ 15,037,815
Collaboratory and community programs	0.054.000		0.054.000	5047004
support Miscellaneous income	2,354,688	-	2,354,688	5,317,994
Net investment return	67,998 15,129,459	332,956	67,998 15,462,415	183,530 15,562,950
Net assets released from restrictions	873,233	(873,233)	10,402,410	10,302,930
	•			
Total revenues and other support	35,903,353	465,563	36,368,916	36,102,289
EXPENSES				
Programs				
Grants	5,292,116	-	5,292,116	6,337,736
Scholarships	997,192	-	997,192	1,091,847
Other programs	10,838,361	-	10,838,361	8,778,245
Management and administrative	1,555,000	-	1,555,000	1,134,668
Fundraising and development	959,468	<u> </u>	959,468	305,487
Total expenses	19,642,137	<u> </u>	19,642,137	17,647,983
Payments and change in value of split				
interest agreements and interest in				
remainder and lead trusts	6,949	3,124,400	3,131,349	(7,419,123)
Changes in net assets	16,268,165	3,589,963	19,858,128	11,035,183
Net assets beginning of year	130,349,364	25,709,633	156,058,997	145,023,814
Net assets end of year	\$ 146,617,529	\$ 29,299,596	\$ 175,917,125	\$ 156,058,997

Consolidated Statements of Functional Expenses June 30, 2025

(with Summarized Comparative Totals for 2024)

			2025			2024
	Progra	m Services	Supporting	g Services		
	Grants and	Other	Management and	Fundraising and		
	Scholarships	Programs	Administrative	Development	Total	Total
Grants and other assistance	\$ 5,292,116	\$ 1,834,816	\$ -	\$ -	\$ 7,126,932	\$ 7,333,952
Outsourced services	-	3,870,602	300,774	185,584	4.356.960	2,843,949
Personnel costs	_	2,403,385	811,386	500,642	3,715,413	3,037,858
Scholarships	997,192	134,000	-	-	1,131,192	1,091,847
Information technology	-	196,545	167,858	103,572	467,975	478,468
Facilities expenses	_	88,976	178,113	109,900	376,989	351,885
Community engagement	_	341,130	, -	, -	341,130	597,872
Office expenses	-	52,541	69,416	42,831	164,788	158,982
Insurance	-	31,916	69,200	42,698	143,814	153,908
Professional development	-	69,399	31,549	19,467	120,415	96,784
Dues, subscriptions, and memberships	-	71,436	27,914	17,223	116,573	76,973
Other expenses	-	19,289	15,542	9,590	44,421	34,231
Relationships	-	14,810	11,722	7,233	33,765	58,775
Travel	-	21,245	3,482	2,148	26,875	15,554
Federal grant indirect costs allocations		460,426	(284,737)	(175,689)		
	6,289,308	9,610,516	1,402,219	865,199	18,167,242	16,331,038
Allowance for credit losses	_	1,149,829	-	-	1,149,829	714,957
Depreciation and amortization	-	78,016	152,781	94,269	325,066	384,549
Interest		<u> </u>	_			217,439
Total functional expenses	\$ 6,289,308	\$ 10,838,361	\$ 1,555,000	\$ 959,468	\$ 19,642,137	\$ 17,647,983

Consolidated Statements of Cash Flows June 30, 2025 and 2024

	2025	2024
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	\$ 19,858,128	\$ 11,035,183
Adjustments to reconcile changes in net assets to net cash provided by operating activities		
Depreciation and amortization	325,066	384,549
Allowance for credit losses	693,955	585,334
Net realized and unrealized gain on investments	(12,328,031)	(12,838,528)
Accrued interest income	-	(97,885)
Change in value of split interest agreements and remainder interests Changes in operating assets and liabilities	(3,097,605)	7,428,180
Contributions and other receivables	822,620	371,409
Prepaid expenses	46,529	(33,957)
Other assets	(15,440)	1,025
Accounts payable and accrued expenses	(72,060)	25,203
Grants payable	(121,432)	195,034
Funds held as agency endowment	1,149,516	166,046
Deferred revenue	(229,717)	459,301
Annuity obligations	(15,294)	(26,641)
Charitable remainder trust obligations	(11,500)	24,924
Net cash provided by operating activities	7,004,735	7,679,177
CASH FLOWS FROM INVESTING ACTIVITIES		
Issuance of impact investing loans receivable	(99,409)	(800,000)
Proceeds from impact investing loans receivable	8,863	49,500
Purchase of property and equipment	(122,957)	(77,504)
Proceeds from sale of property and equipment	<u>-</u>	15,500
Purchase of investments	(16,652,144)	(12,838,508)
Proceeds from sale of investments	11,985,842	11,639,163
Net cash used in investing activities	(4,879,805)	(2,011,849)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of forgivable loan		(7,300,000)
Net cash used in financing activities		(7,300,000)
Changes in cash and cash equivalents	2,124,930	(1,632,672)
Cash and cash equivalents at beginning of year	1,923,244	3,555,916
Cash and cash equivalents at end of year	\$ 4,048,174	\$ 1,923,244
SUPPLEMENTARY DISCLOSURE OF CASH FLOW INFORMATION Cash paid for interest	\$ -	\$ 217,439

Notes to Consolidated Financial Statements

Note 1 - Purpose of Collaboratory

The Southwest Florida Community Foundation, Inc. dba Collaboratory, is a Florida not-for-profit corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code (the Code). The Southwest Florida Community Foundation, Inc. dba Collaboratory, is a public charity as described in the Code.

The Southwest Florida Community Foundation, Inc. dba Collaboratory, is a community foundation with an evolved mission committed to coordinating the solving of Southwest Florida's major social problems by 2040. Since its founding in 1976, The Southwest Florida Community Foundation, Inc. dba Collaboratory, has been supporting local causes and nonprofit work, but unfortunately, many of its social issues continue to stay the same or get worse. The Southwest Florida Community Foundation, Inc. dba Collaboratory, believes strongly in the traditional work it does but is also committed to making a deeper impact – going to the root cause of the social issues plaguing the region.

The Southwest Florida Community Foundation, Inc. dba Collaboratory, is a community foundation with over \$100 million granted over the years joined with a much larger effort in community leadership. By bringing people together, The Southwest Florida Community Foundation, Inc. dba Collaboratory, is tackling the root cause, upstream issues that make these grants necessary.

During fiscal year 2017, The Southwest Florida Community Foundation, Inc. dba Collaboratory, set up a Florida not-for-profit organization called the SWFLCF Support Organization, Inc. (Support Organization). The Support Organization was organized as a Section 509(a)(3) of the Code and qualifies as a Type I Supporting Organization exempt under Section 501(c)(3) of the Code. Its purpose is to acquire by lease, rehabilitate, and restore the Depot and construct a Collaboratory adjacent to the Depot.

During fiscal year 2020, a Florida not-for-profit organization called Pedro (Cuban Pete) Aguilar and Barbara Craddock Endowment, Inc. (herein referred to as Cuban Pete) was created and organized under Section 509(a)(3) of the Code and qualifies as a Type I Supporting Organization exempt under Section 501(c)(3) of the Code. Its purpose is to carry out the purposes of The Southwest Florida Community Foundation, Inc. dba Collaboratory, by supporting visual and performing arts, arts education, and performance in the area of Latin dance.

Note 2 - Significant Accounting Policies

Principles of consolidation – The accompanying consolidated financial statements include the accounts of The Southwest Florida Community Foundation, Inc. dba Collaboratory, Support Organization, and Cuban Pete and are collectively referred to herein as Collaboratory (Collaboratory). All significant inter-organizational transactions and balances have been eliminated in the consolidated financial statements.

Notes to Consolidated Financial Statements

Basis of accounting – Collaboratory maintains its accounting records on the accrual basis of accounting. Accordingly, assets are recorded when Collaboratory obtains the rights of ownership or is entitled to claims for receipt, and liabilities are recorded when the obligation is incurred. Unrealized gains and losses resulting from changes in fair values of investment securities are included in net investment return in the period in which the change occurs. Investments in marketable securities with readily determinable fair values are stated at fair value in accordance with accounting principles generally accepted in the United States of America (GAAP).

Summarized comparative information – The consolidated statements of activities and changes in net assets and functional expenses include certain prior year summarized comparative information in total, but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with Collaboratory's consolidated financial statements for the year ended June 30, 2024, from which the summarized information was derived.

Basis of presentation – In accordance with the *Not-for-Profit Entities (Topic 958)* of the Financial Accounting Standards Board (FASB) Accounting Standards Codification, Collaboratory is required to report information regarding its financial position and activities according to the existence or absence of donor-imposed restrictions.

Net assets without donor restrictions represent funds available for grantmaking and general operations which are not otherwise limited by donor restrictions and funds that function as an endowment solely through designation by the Board. Net assets with donor restrictions consist of funds subject to specific donor-imposed restrictions contingent upon specific performance of a future event or a specific passage of time. Net assets with donor restrictions also consist of contributed funds subject to irrevocable donor restrictions requiring that the assets be maintained in perpetuity.

Board designated funds – The funds of Collaboratory are generally classified as net assets without donor restrictions because the governing instruments of Collaboratory allow for Collaboratory to exercise its variance power to modify any restrictions if such restriction becomes unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community.

Portions of the funds without donor restrictions of Collaboratory have been designated by the Trustees for specific uses. Collaboratory's policy is to use its best efforts to carry out the purpose, intent, and spirit of each donor's gift. If a gift is not controlled by a gift instrument, then the final decision as to the distributions of these designated funds may be made solely by the Trustees of Collaboratory.

Notes to Consolidated Financial Statements

The following is a schedule of Board designated funds by type:

Fund Type	Fair Value June 30, 2025	Fair Value June 30, 2024		
Advised	\$ 34,848,400	\$ 27,185,746		
Designated	32,946,821	29,883,948		
Designated principal	757,496	748,423		
Field of interest	29,557,538	28,132,949		
Scholarship	26,769,757	22,170,035		
Total board designated funds	\$ 124,880,012	\$ 108,121,101		

Contributions – Collaboratory reports gifts of cash and other assets as support with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends, or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities and changes in net assets as net assets released from restrictions. When gifts with donor restrictions are received, and the restrictions are met within the same reporting period, the gifts are recorded as without donor restrictions.

Collaboratory and community programs support – Collaboratory and community programs support consists of contributed partner support for programs, which are recognized as revenues in the period received, and annual giving and rents which are recognized at the time of the activity or event.

Fund giving policy – All funds under management of Collaboratory, except for funds classified as donor advised or designated principal, are subject to Collaboratory's stated giving policy. Giving policies of funds classified as donor advised or designated principal are dictated by their respective fund agreements.

The amount to be distributed (given) from all other Collaboratory assets will be reviewed no less frequently than annually by Collaboratory's Finance Committee and appropriate recommendations made to the Board of Trustees. It is expected that the annual amount to be distributed from Collaboratory invested assets will be between 3% and 5% of the average fair values of the funds for the previous twelve (12) quarters. In addition, the Finance Committee will review and consider the appropriate amount of assets to be held in highly liquid investments each year to ensure adequate cash flow.

Cash and cash equivalents – For purposes of these consolidated financial statements, Collaboratory considers bank accounts, money market funds, and short-term investments with a maturity of three months or less when purchased to be cash equivalents.

Contributions and other receivables – Unconditional promises to give are recognized as revenues or gains in the period received and as assets, decreases of liabilities, or expenses depending on the form of the benefits received. Conditional promises to give, that is, those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met.

Notes to Consolidated Financial Statements

Contributions and other receivables amounted to \$431,669 and \$1,254,289 as of June 30, 2025 and 2024, respectively. Contributions and other receivables are expected to be received within one (1) year. An allowance for estimated uncollectible contributions receivable is recorded based on management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant factors. The allowance for doubtful accounts was \$104,975 and \$560,850 as of June 30, 2025 and 2024, respectively.

Impact investing loans receivable – Impact investment loans receivable are reported at the principal balance outstanding plus interest income accrued on the unpaid balance. Loans are placed on nonaccrual status when past due based on the contractual terms of the loan or charged-off to the extent principal and interest is deemed uncollectible. Allowances for credit losses are established based on prior collection experience and current and reasonably supportable future economic factors which, in management's judgment, could influence the ability of loan recipients to repay the amounts per the loan terms.

Investments – Investment securities are stated at fair value. Donated investments are recorded at fair value at the time the contribution is received.

Collaboratory's current policy states that Collaboratory's investments shall be diversified to limit the specific risk associated with any single security or class of securities. The diversification is to be both by asset class and, within asset classes, by economic sector, industry, and market capitalization. Concentrations in one specific industry sector and concentrations in stock must not exceed 25%, or in fixed income investments, 4% for any one issuer (excluding U.S. government issues).

Investments held in charitable remainder trust and charitable remainder trust obligations — Collaboratory is currently designated as a remainder beneficiary under an irrevocable charitable remainder trust. There was no recognition of a contribution as the grantor retained the right to change the charitable beneficiary. Collaboratory is the trustee and does exercise control over the assets. The assets have been recorded at fair value in the consolidated statements of financial position. Under the terms of the agreement, the income beneficiaries receive distributions for a given term or life of the beneficiaries. Charitable remainder trust obligations are recorded at the fair value of the assets held in the trust, which approximates the present value of the expected future payments. The present value of the remainder is revalued each year end based on the donor's life expectancy, the trust assets' current fair value, the trust distribution rate, the current discount rate, and the estimated future increase in value of the trust assets. The difference in the present value of the remainder between the current year end and the prior year end is recorded as a change in value of split-interest agreements.

Interests in remainder trusts – Collaboratory is designated as a remainder beneficiary under various trusts, many of which are charitable remainder trusts. Under the terms of these agreements, the income beneficiaries receive distributions for a given term or life of the beneficiaries. At the end of the term, or upon the death of the income beneficiaries, assets remaining in the trust, which represent the remainder interest of Collaboratory, will be transferred to Collaboratory. Collaboratory is neither the trustee nor does it exercise any control over the assets. The beneficial interest in these assets has been recorded at the present value of the estimated future benefits to be received, based on expected mortality and earnings rate.

Notes to Consolidated Financial Statements

Interests in lead trusts – Collaboratory is a beneficiary under various lead trusts. Under the terms of these agreements, Collaboratory receives income distributions for a given term or life of the donor. At the end of the term or upon the death of the donor, Collaboratory no longer receives income distributions and is not entitled to trust assets. Collaboratory is neither the trustee nor does it exercise any control over the assets. The beneficial interest in the income distributions has been recorded at the present value of the estimated future benefits to be received, based on the given term or expected mortality and earnings rate.

Charitable gift annuities – Collaboratory has received donations to issue charitable gift annuities. The charitable gift annuity is a combination of a gift to Collaboratory and an annuity for the designated beneficiary. The donor transfers property to Collaboratory and Collaboratory promises to pay a given amount at the end of each selected payment period to the designated income beneficiary for life or the designated term of the annuity. At the end of the annuity period, the remainder is transferred to Collaboratory with no probate cost.

The assets received are recorded at their fair value and the related liability is recorded as an annuity obligation. Annuity obligations are recorded at the present value of the expected future payments, based on the expected mortality and earnings rate.

In accordance with Florida Statute Chapter 627, Collaboratory is required to maintain minimum reserves plus a specified surplus related to outstanding annuity agreements. The reserve requirement at June 30, 2025 and 2024, was \$301,494 and \$320,311, respectively. Collaboratory maintained more than the required total reserve amounts totaling \$433,159 and \$480,085 as of June 30, 2025 and 2024, respectively.

Other remainder interests – Collaboratory purchased a Joint and Survivor Life Insurance Policy on the lives of specified donors under an agreement for which they mutually understand the nature and purpose of the agreement. The gift made thereby is to provide an endowment fund. The face amount of the policy is \$1,500,000 and the present value of Collaboratory's interest in the policy is \$197,769 and \$225,750 at June 30, 2025 and 2024, respectively.

Concentration of credit risk – Financial instruments, which potentially subject Collaboratory to concentration of credit risk, consist principally of cash and cash equivalents, receivables, and investments. Collaboratory places its cash and cash equivalents and other investments with high-credit quality financial institutions and investment managers. Accounts at each bank are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. Certain investments held with financial institutions are insured up to a specific limit by the Securities Investors Protection Corporation (SIPC). At June 30, 2025 and 2024, Collaboratory had amounts that were in excess of the FDIC and SIPC insurance limits. Collaboratory performs ongoing evaluations of commercial banks to limit its concentration of credit risk exposure.

The contributions and other receivable balance consisted primarily of receivables from one party as of June 30, 2025, and one party as of June 30, 2024.

Notes to Consolidated Financial Statements

Property and equipment – Collaboratory records its property and equipment at cost and depreciates such assets over the estimated useful lives of the related assets. Collaboratory capitalizes all property and equipment expenditures in excess of \$5,000. Contributed property and equipment is recorded at fair value at the date of donation. Depreciation and amortization is computed for financial reporting purposes using the straight-line method over the estimated useful lives of the land lease (38 years), software and equipment (3–5 years), and fixtures and appliances (5–8 years). Leasehold improvements are amortized using the straight-line method over the shorter of the remaining lease term or the estimated useful life of the improvement.

Income taxes – Collaboratory, Cuban Pete, and Support Organization are all not-for-profit corporations and are exempt from federal income tax under Section 501(c)(3) of the Code. However, income from certain activities unrelated to the organization's tax-exempt purpose is subject to taxation as unrelated business income. Unrelated business income, if any, is immaterial; therefore, no provision for income taxes has been recorded. Collaboratory, Cuban Pete, and Support Organization qualify for the charitable contribution deduction under the Code and have been classified as organizations that are not a private foundation under the Code.

Collaboratory, Cuban Pete, and Support Organization do not have any material uncertain tax positions. Based on an evaluation of its tax positions, management believes all positions taken would be upheld under an examination. Therefore, no provision for the effects of uncertain tax positions has been recorded. Collaboratory, Cuban Pete, and Support Organization are not currently under audit by any tax jurisdiction.

Grants payable – Grants payable are grants that have been approved by the Board before year end. No discount was recorded at June 30, 2025 and 2024, as amounts were insignificant.

Funds held as agency endowments – FASB has requirements that if a not-for-profit organization establishes a fund at a community foundation with its own funds and specifies itself as the beneficiary of such fund, the community foundation must account for the transfer of such assets as a liability. Collaboratory refers to these funds as agency endowment funds.

Collaboratory maintains variance power and legal ownership of the agency endowment funds and reports the funds as assets of Collaboratory equal to the fair value of the funds and a corresponding liability in the accompanying consolidated statements of financial position. The consolidated financial statements are presented net of the activity in these funds.

The transactions of the agency endowment funds are recorded as changes in the asset account. The corresponding liability account is adjusted for the net activity recorded in the asset account. At June 30, 2025 and 2024, Collaboratory had 110 agency endowment funds totaling \$3,955,099, and 78 agency endowment funds totaling \$2,805,583, respectively.

Notes to Consolidated Financial Statements

The following table summarizes the activity in the agency endowment funds for the years ended June 30, 2025 and 2024:

	2025	2024
Agency Endowment Fund Balance – beginning of year	\$ 2,805,583	\$ 2,639,537
Contributions	1,034,989	258
Transfers out	(67,998)	(11,899)
Distributions	(162,389)	(76,843)
Administrative fees	(69,452)	(57,343)
Net investment return	414,366	311,873
Agency Endowment Fund Balance – end of year	\$ 3,955,099	\$ 2,805,583

Functional expense classification – Functional expenses are those expenses incurred by Collaboratory in the accomplishment of its stated mission. Such expenses are further categorized as:

- (a) program services, including grants and scholarships; services to other nonprofits; philanthropic, civic, and collaborative leadership through SWFL Collaboratory; and other collective impact programs; and
- (b) supporting activities, including administrative support; facilities operations and maintenance; and development and fundraising costs.

The consolidated financial statements report categories of costs attributable to programs and supporting activities. Direct costs are allocated to each program or activity. Indirect costs are allocated to each program based upon estimates of time spent on each of the activities for personnel expenses and by square footage for occupancy and insurance expenses. Although allocation methods used are considered reasonable, other methods could be used that would produce different results.

Use of estimates – The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts and disclosures. Actual results could differ from those estimates.

Subsequent events – Subsequent events are events or transactions that occur after the consolidated statement of financial position date but before the consolidated financial statements are available to be issued. Collaboratory recognizes in the consolidated financial statements the effects of all subsequent events that provide additional evidence about conditions that existed at the date of the consolidated statement of financial position, including the estimates inherent in the process of preparing the consolidated financial statements. Collaboratory does not recognize subsequent events that provide evidence about conditions that did not exist at the date of the consolidated statement of financial position but arose after the consolidated statement of financial position date and before the consolidated financial statements are available to be issued. Subsequent events have been evaluated through November 5, 2025, the date which the consolidated financial statements were available to be issued.

Notes to Consolidated Financial Statements

Note 3 - Investments

The fair value of investments as of June 30 are as follows:

	2025	2024
	Fair	Fair
	Value	Value
SEI Investments Wellington Management Raymond James	\$ 129,794,847 9,440,830 6,362,774	\$ 114,331,573 8,264,272 6,008,273
Total investments	\$ 145,598,451	\$ 128,604,118

The primary long-term investment objective of Collaboratory is to preserve real (inflation-adjusted) purchasing power of Collaboratory assets and earnings, after accounting for investment returns, fees, spending, and inflation. Collaboratory Board of Trustees sets investment policies to supervise, monitor, and evaluate the investment of Collaboratory assets. The established policies are reviewed no less than annually and modified as needed.

To provide better diversification of investments across a representative array of asset classes, the investment policy allows for investments in equities equal to 70% of the total portfolio, fixed income, and cash equal to 25% of the total portfolio, and alternative investments equal to 5% of the total portfolio. These percentages may vary by +/- 15%, +/- 15%, and +/- 10%, respectively.

Note 4 - Fair Value Measurements

FASB has established a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

The three levels of the fair value hierarchy are described below:

Level 1 – Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that Collaboratory has the ability to access.

Level 2 – Inputs to the valuation methodology include:

- · Quoted prices for similar assets or liabilities in active markets;
- Quoted prices for identical or similar assets or liabilities in inactive markets;
- · Inputs other than quoted prices that are observable for the asset or liability; or
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

Notes to Consolidated Financial Statements

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

In certain cases, securities are measured using the net asset value (NAV) per share practical expedient, an estimate of fair value, and are excluded from the fair value hierarchy. Collaboratory obtains the fair value for these securities from fund managers. The fund managers use various models, comparisons, and assumptions to estimate fair value. Consideration is given to the type of investment, risks, marketability, restrictions, dispositions, and quotations from other market participants. Adjustments may be determined by management to account for the time period since the date of the fund's last statement. As of June 30, 2025 and 2024, there are no investments recorded at NAV.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for assets and liabilities measured at fair value. There have been no changes in the methodologies used during the years ended June 30, 2025 and 2024.

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Level 1 securities include exchange traded funds, money market funds, domestic equity securities funds, international equity securities funds, fixed income funds, and charitable gift annuities, other than those measured at net asset value.

Level 2 securities are valued based on similar assets in an active market. Level 2 securities include Collaboratory's interest in real estate.

Collaboratory's interest in split interest agreements held or controlled by a third party is classified as Level 3 as the fair values are valued based on significant unobservable inputs.

Interest in remainder and lead trusts – Value is determined by calculating the present value of the future distributions expected to be received, using published life expectancy tables, an assumed growth rate of 4.75% and a 5% discount rate as of June 30, 2025, and 4.75% and a 5.6% discount rate as of June 30, 2024.

Charitable gift annuities – Valued at the fair value of the donated assets which consist of publicly traded mutual funds.

Other remainder interests – Value is calculated as the cash value of the insurance policy less the surrender charge.

Notes to Consolidated Financial Statements

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Collaboratory believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level within the fair value hierarchy, Collaboratory's financial instruments at fair value with a reconciliation of investments measured at net asset value and annuity obligations at fair value as of June 30, 2025:

	Level 1	 Level 2	 Level 3	 Total
Exchange traded funds Mutual funds	\$ 1,511,870	\$ -	\$ -	\$ 1,511,870
Money market funds	5,751,645	_	_	5,751,645
Domestic equity	46.118.805	_	_	46,118,805
International equity	37,668,260	_	_	37,668,260
Fixed income	 54,547,871	 	 	 54,547,871
Total investments	 145,598,451	 	 	 145,598,451
Investments held in charitable remainder trust Mutual funds				
	24 200			24 200
Cash and cash equivalents	31,309	-	-	31,309
Domestic equity International equity	353,777 430,899	-	-	353,777 430,899
Fixed income	507,107	-	-	507,107
Investments held in charitable	 307,107	 	 	 307,107
remainder trust	1,323,092			1,323,092
Split interest agreements				
Interest in remainder and lead trusts	-	-	22,732,895	22,732,895
Charitable gift annuities	433,159	-	-	433,159
Other remainder interests	 	 -	 197,769	 197,769
Total split interest agreements	433,159	 	 22,930,664	23,363,823
Total in the fair value hierarchy	\$ 147,354,702	\$ _	\$ 22,930,664	\$ 170,285,366

Notes to Consolidated Financial Statements

The following table sets forth by level within the fair value hierarchy, Collaboratory's financial instruments at fair value with a reconciliation of investments measured at net asset value and annuity obligations at fair value as of June 30, 2024:

	 Level 1	 Level 2	 Level 3	 Total
Exchange traded funds Mutual funds	\$ 1,248,633	\$ -	\$ -	\$ 1,248,633
Money market funds	4,404,080	_	_	4,404,080
Domestic equity	48,344,307	_	_	48,344,307
International equity	33,703,261	-	_	33,703,261
Fixed income	 40,903,837	 _	 <u>-</u>	40,903,837
Total investments	128,604,118	 <u> </u>	 	128,604,118
Investments held in charitable remainder trust Mutual funds				
Cash and cash equivalents	12.211	_	_	12,211
Domestic equity	377.231	_	_	377,231
International equity	442.589	_	_	442.589
Fixed income	502,561	_	_	502,561
Investments held in charitable	 302,00.			 002,001
remainder trust	 1,334,592	 	-	1,334,592
Split interest agreements				
Interest in remainder and lead trusts	_	_	19,548,883	19,548,883
Charitable gift annuities	480,085	_	-	480,085
Other remainder interests	-	 _	 225,750	225,750
Total split interest agreements	480,085	<u>-</u>	 19,774,633	20,254,718
Total in the fair value hierarchy	\$ 130,418,795	\$ 	\$ 19,774,633	\$ 150,193,428

Level 3 Gains and Losses

The table below sets forth a summary of changes in the fair value of Collaboratory's Level 3 instruments for the year ended June 30, 2025:

	Interest in Remainder and Lead Trusts	 Other emainder nterests
Balance, beginning of year Payments and change in value	\$ 19,548,883 3,184,012	\$ 225,750 (27,981)
Balance, end of year	\$ 22,732,895	\$ 197,769

Notes to Consolidated Financial Statements

The table below sets forth a summary of changes in the fair value of Collaboratory's Level 3 instruments for the year ended June 30, 2024:

	Interest in Remainder and Lead Trusts		Other emainder nterests
Balance, beginning of year Payments and change in value	\$ 26,956,369 (7,407,486)	\$	244,495 (18,745)
Balance, end of year	\$ 19,548,883	\$	225,750

The following table discloses Collaboratory's significant unobservable inputs used in valuing the Level 3 investments at June 30, 2025 and 2024:

Investment	Valuation Technique	Unobservable Input	Range
Interest in remainder and lead trusts	Pricing of underlying market assets Cash value of policy	Limited market comparability illiquid investment	100%
Other remainder interests	less surrender charge	Limited market comparability illiquid investment	100%

There were no changes in valuation methods or assumptions at June 30, 2025 or 2024.

Note 5 – Property and Equipment

Property and equipment consisted of the following at June 30:

		2025	 2024
Land lease	\$	183,978	\$ 183,978
Software and equipment		894,225	878,466
Artwork collection		151,907	151,907
Leasehold improvements		10,719,957	10,717,256
Building improvements		129,862	 25,366
Total property and equipment		12,079,929	11,956,973
Less: Accumulated depreciation and amortization		(2,668,453)	(2,343,388)
Total property and equipment, net	\$	9,411,476	\$ 9,613,585

Depreciation and amortization expense was \$325,066 and \$384,549 for the years ended June 30, 2025 and 2024, respectively.

Notes to Consolidated Financial Statements

Note 6 - Loans Payable and Receivable

New market tax credit financing – During fiscal year 2017, Collaboratory entered into debt transactions whereby funds were available through the New Markets Tax Credit (NMTC) program for the financing of the construction of the new location. The SWFLCF Support Organization, Inc., was created as part of these transactions.

The NMTC program permits taxpayers to claim a credit against federal income taxes for Qualified Equity Investments (QEIs) in designated Community Development Entities (CDEs). These designated CDEs must use substantially all (85%) of the proceeds to make Qualified Low-Income Community Investments. The investor is provided with a tax credit, which is claimed over a seven-year period.

On December 22, 2016, Collaboratory borrowed \$7,300,000 from Whitney Bank with interest only monthly payments at the fixed rate of 4.29% per annum for seven years with the balance to be paid on December 22, 2023.

Collaboratory also entered into a funding agreement with the City of Fort Myers whereby the City will provide the funds to repay the balance of the \$7,300,000 loan on December 22, 2023.

On December 22, 2016, Collaboratory loaned \$6,651,000 to the Twain Investment Fund (the Twain Fund) and contributed \$569,509 to the Support Organization. The Twain Fund also received equity (\$3,349,000) from a tax credit investor and then made a QEI (\$10,000,000) in FCNMF 19, LLC (the CDE), a wholly owned subsidiary of the Florida Loan Community Fund. The Twain Fund loan requires interest only to be paid at the rate of 1% per annum to Collaboratory through June 2024 and then semi-annual principal and interest payments through maturity date of December 2046.

The CDE made two loans to the Support Organization in the amount of \$6,651,000 (Facility A Loan) and \$2,849,000 (Facility B Loan) totaling \$9,500,000. Facility loans A and B require interest only to be paid at the rate of 1.434% per annum commencing on a semi-annual basis on June 1, 2017, and ending on June 1, 2024. After that time, semi-annual payments of interest and principal in arrears sufficient to fully amortize the principal balance over the remaining term of the loans are to be made ending on the maturity date of December 1, 2051, or an accelerated date based on the occurrence of any uncured event of default.

In making the Twain Fund loan, Collaboratory entered into an agreement with U.S. Bancorp Community Development Corporation (USBCDC), owner of the Fund. This agreement allows USBCDC to put its interest in the Fund to Collaboratory for a six-month period (Put Option Period) commencing on December 23, 2023.

In December of 2023, USBCDC elected to exercise this put option, and Collaboratory paid a purchase price of \$1,000 plus any transfer taxes or closing costs. The conclusion of this transaction resulted in settlement of the loans receivable and payable and a gain of \$2,848,000.

Total interest incurred during the years ended June 30, 2025 and 2024, was \$0 and \$217,439, respectively.

Notes to Consolidated Financial Statements

Note 7 - Grant Commitments

Collaboratory has approved grants payable in the following years:

Years Ending June 30,	
2026	\$ 1,184,133
2027	482,288
2028	313,600
2029	168,850
2030	8,000
Thereafter	4,000
Total	\$ 2,160,871

Note 8 - Lease Commitments

The Support Organization entered into a lease and development agreement on December 12, 2016, to lease the Depot and the real property on which it is located for a term of forty (40) years with the right to renew the lease for five (5) additional ten (10) year terms. The rent for the term of the lease and any renewal periods is \$1.00 per annum. The Support Organization was required to substantially rehabilitate and restore the Historic Depot to its original design and character and construct a 13,162 square foot building adjacent to the Historic Depot.

The fair value Collaboratory receives for the use of the facilities at a below-market rental rate is \$183,978 and was recorded as land as of June 30, 2018. The land is amortized over the term of the lease, forty (40) years.

Note 9 - Retirement Plans

Collaboratory adopted the 403(b) Thrift Plan for the Southwest Florida Community Foundation, Inc. dba Collaboratory (the 403(b) Plan) as of January 1, 2015, for the benefit of its employees. All employees scheduled to work at least 1,000 hours per calendar year were eligible to participate as of the first of the month following or coincident with their dates of hire. Employees could contribute up to the amount allowed by the Code and Collaboratory matched up to 3% of the employees' salaries. The Plan was amended on January 1, 2021, as a safe harbor plan whereby participants are eligible upon the date of hire and Collaboratory will match up to 4% of the employees' salaries. Participants in the Plan are 100% vested in Collaboratory's contributions. Collaboratory's contributions for the years ended June 30, 2025 and 2024, were \$91,997 and \$78,009, respectively.

Notes to Consolidated Financial Statements

Collaboratory adopted, as of July 1, 2015, an Eligible 457(b) Deferred Compensation Plan and an Eligible 457(f) Deferred Compensation Plan for the President and Chief Executive Officer of Collaboratory. The 457(b) plan has a graduated vesting schedule whereby the President and Chief Executive Officer is 50% vested after five (5) years; 75% vested after seven (7) years, and 100% vested after ten (10) years of service after the date of the inception of the plan. The 457(f) plan was due and payable upon services rendered through June 30, 2020. On July 1, 2020, Collaboratory adopted a new Eligible 457(f) Deferred Compensation Plan for the President and Chief Executive Officer of Collaboratory. The 457(f) plan was due and payable upon services rendered through June 30, 2025, at which point the plan was paid out and terminated.

Contributions to these plans, made by Collaboratory as determined by the Board of Trustees based upon the employee's performance, totaled \$0 for the years ended June 30, 2025 and 2024.

The plan total assets of \$143,385 and \$131,805 as of June 30, 2025 and 2024, respectively, are included on Collaboratory's consolidated statements of financial position as an asset within other assets and a corresponding liability within accounts payable and accrued expenses.

The following table presents a reconciliation for the balances of the 457(b) plan for the years ended June 30, 2025 and 2024:

	457(b) Plan	
Ending balance, June 30, 2023 Employer contributions Investment return Forfeitures	\$	122,840 - 11,954 (2,989)
Ending balance, June 30, 2024 Employer contributions Investment return Forfeitures		131,805 - 15,440 (3,860)
Ending balance, June 30, 2025	\$	143,385

Notes to Consolidated Financial Statements

Note 10 - Net Asset Classification

Net assets with donor restrictions are restricted for the following purposes or periods:

	2025	2024
Subject to expenditure for specific purposes Programs Disaster relief Impact investing	\$ 3,580,189 13,671 66,340	\$ 2,638,773 15,692 74,588
	3,660,200	2,729,053
Subject to the passage of time		
Split interest agreements and remainder trusts Land lease	23,131,751 183,978	20,267,427 183,978
	23,315,729	20,451,405
Donor restricted endowment funds to be held in perpetuity for the following purposes		
Field of interest	150,546	150,546
Advised	485,125	485,125
Scholarship	211,000	211,000
Designated	360,000	360,000
Designated principal	50,000	50,000
Community minimum balance requirement	40,000	297,000
Cuban Pete	1,026,996	975,504
	2,323,667	2,529,175
Total net assets with donor restrictions	\$ 29,299,596	\$ 25,709,633

Net assets with donor restrictions subject to specific purposes and passage of time are expected to be released upon the satisfaction of the related purpose or the passing of the annuitants.

Releases from net assets with donor restrictions were as follows:

	2025		2024	
Programs	\$	485,140	\$	315,000
Disaster relief		82,340		1,549,897
Cuban Pete		294,500		67,500
Impact investing		11,253		-
	\$	873,233	\$	1,932,397

Notes to Consolidated Financial Statements

Note 11 - Endowment Funds

Collaboratory follows authoritative guidance intended to improve the quality and consistency of financial reporting of endowments held by not-for-profit organizations. This guidance provides clarity on classifying the net assets associated with donor-restricted endowment funds held by an organization that is subject to the Florida Uniform Prudent Management of Institutional Funds Act (FUPMIFA).

The guidance also requires additional disclosures about endowments (both donor-restricted funds and board-designated funds) for all organizations.

Endowment funds – Collaboratory's endowment consists of 638 individual funds established for a variety of purposes. Its endowment includes both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence of donor-imposed restrictions.

Interpretation of relevant law – The Board of Trustees of Collaboratory has interpreted FUPMIFA as requiring the preservation of the fair value of the original endowed gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Collaboratory classifies as net assets with donor restrictions the original value of gifts donated to the fund. The remaining portion of the donor-restricted endowment fund is classified as without donor restriction until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by FUPMIFA.

In accordance with FUPMIFA, Collaboratory considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of Collaboratory and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of Collaboratory
- 7. The investment policies of Collaboratory Return Objectives and Risk Parameters

Collaboratory has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets.

Notes to Consolidated Financial Statements

Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds. The primary objective of the Finance Committee is to provide for adequate, total investment return without undue exposure to market risk to enable Collaboratory to accomplish its charitable purpose and to support programs on a continuing and reasonably consistent basis.

Strategies employed for achieving objectives – To satisfy its long-term rate-of-return objectives, Collaboratory relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Collaboratory targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending policy and how the investment objectives relate to spending policy – Collaboratory has a policy of appropriating for distribution each year between 3% and 5% of the average of its endowment funds' quarterly fair values over the prior twelve (12) quarters through the fiscal year end proceeding the fiscal year in which the distribution is planned. In establishing this policy, Collaboratory considered the long-term expected return on its net assets. This is consistent with Collaboratory's objective to provide for adequate total investment return without undue exposure to market risk.

Funds with deficiencies – From time to time, the fair value of assets associated with individual endowment funds with donor restrictions may fall below the level that the donor required Collaboratory to retain as a fund of perpetual duration. In accordance with GAAP, at June 30, 2025 and 2024, there were no deficiencies of this nature to be reported as a reduction in net assets with donor restrictions. These deficiencies resulted from unfavorable market fluctuations, minimum balances lower than required not met, and continued appropriation for certain programs that was deemed prudent by the Board of Trustees.

Endowment funds by net assets classification:

	2025		
	Without Donor Restrictions	With Donor Restrictions	Total
Board designated Donor restricted	\$ 124,880,012 	\$ - 2,323,667	\$ 124,880,012 2,323,667
Total endowment funds	\$ 124,880,012	\$ 2,323,667	\$ 127,203,679
		2024	
	Without Donor Restrictions	With Donor Restrictions	Total
Board designated Donor restricted	\$ 108,121,101 	\$ - 2,529,175	\$ 108,121,101 2,529,175
Total endowment funds	\$ 108,121,101	\$ 2,529,175	\$ 110,650,276

Notes to Consolidated Financial Statements

Changes in endowment net assets were as follows for the years ended June 30, 2025 and 2024:

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets, June 30, 2023	\$ 98,400,245	\$ 2,261,134	\$ 100,661,379
Contributions	5,538,617	-	5,538,617
Net investment return	11,170,257	335,541	11,505,798
Satisfaction of program restrictions	(6,988,018)	(67,500)	(7,055,518)
Endowment net assets, June 30, 2024	108,121,101	2,529,175	110,650,276
Contributions	10,189,941	-	10,189,941
Net investment return	13,599,698	51,492	13,651,190
Satisfaction of program restrictions	(7,030,728)	(257,000)	(7,287,728)
Endowment net assets, June 30, 2025	\$ 124,880,012	\$ 2,323,667	\$ 127,203,679

Note 12 - Liquidity and Availability

Financial assets available for general expenditure, that is, without donor restrictions limiting their use, within one year of the consolidated statements of financial position date, compromise the following at June 30:

	2025	2024
Financial assets		
Cash and cash equivalents	\$ 4,048,174	\$ 1,923,244
Contributions and other receivables	326,694	693,439
Investments	3,760,651	4,404,080
Spending-rate distributions	3,875,555	3,474,559
Lance	12,011,074	10,495,322
Less: Cash and cash equivalents restricted for Cuban Pete	 (5,150)	 (16,439)
Financial assets available for expenditure within a year	\$ 12,005,924	\$ 10,478,883

Collaboratory's board-designated funds are subject to an annual spending-rate ranging from 3% to 5%. Although Collaboratory does not intend to spend from the board-designated endowments (other than the spending-rate distributions and operating appropriations), these amounts could be made available if necessary.

As part of Collaboratory's liquidity management, Collaboratory's policy is to structure its financial assets to be available as its awarded grants, general expenditures, liabilities, and other obligations become due. Collaboratory invests cash in excess of daily requirements in money market funds and other short-term investments.

Southwest Florida Community Foundation, Inc. dba Collaboratory Notes to Consolidated Financial Statements

Assets in endowed funds are pooled for investment with liquidity managed through the pools' target
allocation of illiquid investments and periodic review of current illiquidity and any projected exposure to
managers with lock-up provisions.

